

# Keystone XL Pipeline SEIS Project

## Organizational Conflict of Interest Addendum

### 3 August 2012

ERM recognizes that ensuring that OCI does not occur is an ongoing obligation during the course of the project. Toward that end, ERM is providing the following additional information that has been identified during the course of our ongoing OCI monitoring. ERM affirms that we have no conflict of interest regarding this project.

- In October 2011, ERM acquired OASIS Environmental, Inc. (OASIS), an environmental services company headquartered in Alaska, USA, with around 100 employees in Alaska and the Pacific Northwest. OASIS provides impact assessment and permitting, oil spill response and remediation, EHS management and water/ecological management services. Operating predominantly in the oil and gas and mining sectors, OASIS has offices in Alaska, Montana and Washington; this transaction strengthened ERM's leading position in the resources sector.

Prior to joining ERM, OASIS performed services on the Alaska Pipeline Project, a joint venture between TransCanada and ExxonMobil. This work was done under contract for URS, who was in turn working on a FERC application for TransCanada. All work by OASIS was completed on this project well before ERM's acquisition of the company.

- In 2007, ERM was retained by Woodlot Alternatives, who was working for TransCanada, to provide sediment dredging management services for hydroelectric facilities. Total billings on the project were less than \$13,000.
- Several years ago, ERM provided stakeholder engagement services associated with a proposed offshore LNG terminal in New York. This work was performed for a major international oil and gas company. This project was understood to be a joint effort between that company and TransCanada.
- Well before ERM's involvement in the Keystone XL project solicitation, ERM employee Daniel Yamashiro, P.G., Technical Director, was contacted by another consultant regarding an unknown TransCanada project on which the other consultant was working. Mr. Yamashiro did not bill for his time, which was insignificant. No billable work was done on this project.

